INTR 501 S02
Advanced Seminar in International Relations: Governance at Sea
Fall 2021

INSTRUCTOR: Chris W. J. Roberts
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OFFICE: SS 702
EMAIL: christopher.roberts@ucalgary.ca
OFFICE HOURS: Wednesday 1100-1200 & Thursday 1500-1600 or by appointment
COURSE D2L: https://d2l.ucalgary.ca
COURSE DAY/TIME: Wednesdays 14:00-16:45
DELIVERY METHOD: In-person \(^1\)
COURSE LOCATION: SA 247
COURSE PRE-REQUISITES: Admission to the International Relations program and completion of at least 60 units including International Relations 301.

COURSE DESCRIPTION:
In the study of international relations, we focus most of our attention on those spaces where sovereignty reigns. We look at how those sovereign entities interact within an international system rooted in power and competition, and within an international society rooted in norms, laws, and institutions designed to promote or enhance cooperation. But what about the “high seas” (\textit{mare liberum} or “free seas”) that cover over 50\% of the Earth’s surface, and the additional 20\% of the surface covered by territorial waters and Economic Exclusion Zones (\textit{mare clausum} or “closed seas”)? This year, we witnessed how one critical waterway blocked by one giant container ship – think of all the Ever Given-stuck-in-the-Suez memes – not only disrupted global trade for months, but raised questions about how such a large ship was allowed to navigate such a narrow waterway in the first place, and who would be liable for damages. Private maritime law – also known as Admiralty Law – evolved over centuries long before international law or institutions were in place. International law today identifies five global commons: the High Seas, the deep-sea bed, the atmosphere, Antarctica, and outer space. It can be argued that all five are in some ways relevant to governance at sea, with even outer space law borrowing heavily from maritime law. While the United Nations Convention on the Law of the Seas (UNCLOS) and some aspects of maritime governance are touched on

\(^1\) The Faculty of Arts, the Department of Political Science and the instructor reserve the right to change the delivery of this course [or seminar] from in person to online if it is determined that the situation warrants such a change.
in other courses within INTR and POLI, there are many aspects of governance at sea that are historically embedded in the emergence of public international law (or the law of nations).

Today, ocean governance remains critically important to contemporary security concerns, economic development (including the “blue economy”), environmental sustainability and climate change, and even pandemic management. This is the most complex domain for global governance, and yet, for millennia, humans have devised ways to govern maritime affairs and adapt to political, commercial, and technological change. Today, 80% of world trade moves by sea. Without that, you wouldn’t be able to wake up to your morning cup of coffee.

As a seminar course (not a lecture class), you’ll be expected to participate regularly, to be proactive, to apply everything you’ve learned in the International Relations program to research complex theoretical and practical global governance issues. You’ll be able to select your major research topic based at least in part on your own thematic and regional interests. We’ll teach each other about trends in governance at sea as they relate to a broad range of contemporary challenges including (but not limited to):

- territorial waters & boundary disputes (excluding Arctic issues covered in Poli 523)
- shipping: logistics, trade routes, ports, insurance, and other commercial considerations
- shipping fleets, flags of convenience, and seafaring labour
- fisheries management and the prospects of global protein scarcity
- resource extraction, incl. oil and gas plus sea-bed mining
- pollution, incl. dumping, plastics, and toxic waste
- countering illegal activities, including piracy, terrorism, and trafficking
- blue economy, sustainability, renewable energy, and climate considerations
- naval development & technological evolution (incl. autonomous vessels)

The course is divided into four parts, with regular student participation graded throughout:

1) Introduction, historical, and theoretical foundations of governance at sea: ancient era to 20th Century (Classes 1-2)

2) Post-Second World War law and institutions for governance at sea: UNCLOS and public international law, Admiralty Law (or private maritime law), and relevant international institutions (from ITLOS and IMO to CMF) (Classes 3-5)

Mid-term Exam (20%) (Class 6)

3) Contemporary challenges facing governance at sea in the 2020s: student presentations of contemporary trends and research puzzles (10%) as part of their own research project/paper (Classes 7-11)

Research paper (30%) will be due 2-4 weeks after presentation (see below).

4) End-of-term simulation (20%) involving a governance at sea crisis management scenario. Roles and preparation will be delineated in Class 12, details of the crisis scenario will be
distributed during the week culminating in a crisis management session in Class 13 (last class).

COURSE OBJECTIVES & LEARNING OUTCOMES:
By the end of the course, students will ...

- understand the history behind and be able to employ core vocabulary, concepts, theories, and legal doctrines relevant to the study of governance at sea and its relationship to international relations history, theory, institutions, and practices;
- refine their analytical skills to understand and explain the challenges, incentives, and modalities that influence the relative success or failure of multilateral action directed at ocean governance as a global commons, including both state and non-state actors/stakeholders;
- develop comprehensive competencies to find and evaluate relevant primary data and secondary research related to contemporary global governance and international institutions, particularly around the political, economic, and technological factors that create a need for new or modified mechanisms of transnational cooperation across various governance at sea challenges;
- develop a considerable level of expertise about a specific thematic element of governance at sea that can be shared with the class, leading to the production of a major research paper
- improve their verbal-presentation, reading-analytical, and writing skills relevant to international relations and the social sciences generally.

REQUIRED TEXTBOOK:
There is no required textbook for this course. A list of required readings is given in the “Course Schedule & Reading List” below and will be available on D2L or online. Students will also present specific readings related to their research topics.

COURSE COMPONENT WEIGHTS AND DUE DATES:

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<thead>
<tr>
<th>COMPONENT</th>
<th>WEIGHTING</th>
<th>DUE DATES</th>
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</thead>
<tbody>
<tr>
<td>Active seminar participation</td>
<td>20%</td>
<td>Assessed every class (Classes 1-5, 7-11)</td>
</tr>
<tr>
<td>Mid-Term</td>
<td>20%</td>
<td>90 minutes at beginning of Class 6, Oct 13th</td>
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<tr>
<td>Mid-Term</td>
<td>20%</td>
<td></td>
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<tr>
<td>Selected Topic Presentation</td>
<td>10%</td>
<td>Specific topics will need to be approved well in advance of presentation date. Papers will be due the fourth Monday after presentation for those before Reading Week, and the second Monday for those after Reading Week. During last two weeks of the course (Classes 12-13): 10% for quality of participation, 10% for post-simulation debriefing note due Monday, Dec. 13 (11:59pm) on Dropbox.</td>
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<tr>
<td>Major Research Paper</td>
<td>30%</td>
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<tr>
<td>End-of-Term Simulation</td>
<td>20%</td>
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<tr>
<td>Total</td>
<td>100%</td>
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ACTIVE SEMINAR PARTICIPATION (20%)
Given the seminar style of this course, class participation and accountability is a vital element. This means coming to class prepared to discuss the assigned readings and/or key themes and concepts requiring research, to ask questions, to contribute knowledge and perspectives from your own specialized research, and to engage with presenters (both the instructor and other students). Your contribution will be assessed every class in terms of quality and relevance over sheer quantity (Classes 1-5, 7-11). The quality of questions and feedback on student research paper presentations will also be assessed. Please take into account that missed classes are lost opportunities for seminar participation, and there are no extra assignments or other ways to make up these opportunities. You can miss one class, however, and still maximize your participation grade.

MID-TERM EXAMINATION (20%)
One mid-term exam will assess your understanding of key readings, concepts, legal doctrines, and historical foundations for governance at sea. Questions will mostly comprise short written answers, though may include some multiple choice, true-false, and/or matching questions. This exam will be held in the first part of class (90 minutes) on Oct. 13th. Class will resume at 4pm to discuss the student presentation expectations that begin the following week.

Note: This will be a closed book exam. No notes, laptops, cell phones, etc., will be allowed other than information handed out with the exam.

MAJOR RESEARCH PAPER & PRESENTATION (30% plus 5% plus 5%)
Everyone will develop a customized research question to address a contemporary governance at sea puzzle in consultation with the instructor. This process needs to be completed before the mid-term held during Class 6.

(1) Research Puzzle Presentation (10%) – To be scheduled during one of the five presentation classes. You will prepare and deliver a 15-minute presentation of your research problem/puzzle, key literature and data, and your (tentative) findings as a work-in-progress to the class followed by a Q&A session.

(2) Major Research Paper (30%) – A minimum ten page (plus references and appendices) formal research paper will be due, uploaded to D2L Dropbox (in PDF), the fourth Monday after your presentation for those before Reading Week, and the second Monday for those who present after Reading Week. A schedule of due dates will be posted on D2L once topics/presentation days are finalized. The REST rubric will be applied as follows:

| Research:  | 8 – Good mix of primary and secondary sources, properly cited |
| Execution: | 5 – Covers style, spelling, grammar, punctuation, & attn to detail |
| Structure: | 3 – Great title, great intro, logical structure |
| Thinking:  | 14 – Originality, quality, & clarity of analysis of puzzle, implications, etc. |

30% of final grade

END-OF-TERM SIMULATION (20%)
Over the last two weeks of class, students will be assigned roles representing various international stakeholder groups (including states, international organizations, scientific...
communities, commercial entities, NGOs, etc.) for a complex governance-at-sea crisis. This will involve some preparation, in-class participation, and production of a short two-page (single space) debriefing document after the simulation, due on Monday, Dec. 13th.

WRITING STATEMENT:
Written assignments are often required in Political Science courses, and the quality of writing skills, including but not limited to such elements as grammar, punctuation, sentence structure, clarity, citation, and organization, will be taken into account in the determination of grades. Students are encouraged to make use of the services offered through Writing Support Services in the Student Success Centre by contacting them at http://www.ucalgary.ca/ssc/writing-support.

GRADE SCALE:
The following grading scale will be used:

<table>
<thead>
<tr>
<th>Grade</th>
<th>Score Range</th>
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<tbody>
<tr>
<td>A+</td>
<td>(91-100)</td>
</tr>
<tr>
<td>B+</td>
<td>(77-79)</td>
</tr>
<tr>
<td>C+</td>
<td>(67-69)</td>
</tr>
<tr>
<td>D+</td>
<td>(55-59)</td>
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<tr>
<td>A</td>
<td>(85-90)</td>
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<tr>
<td>B</td>
<td>(73-76)</td>
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<tr>
<td>C</td>
<td>(63-66)</td>
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<td>D</td>
<td>(50-54)</td>
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<tr>
<td>A-</td>
<td>(80-84)</td>
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<tr>
<td>B-</td>
<td>(70-72)</td>
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<tr>
<td>C-</td>
<td>(60-62)</td>
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<tr>
<td>F</td>
<td>(0-49)</td>
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LATE PENALTIES:
Failure to do a presentation on a scheduled date will incur a 20% penalty if the presentation is rescheduled (if possible), and a grade of 0 for any presentations missed (unless there is a documented emergency).

Research papers submitted after your specific deadline will incur a five percent (5%) per 24 hours late penalty, including weekends. Simulation debriefing notes submitted after the deadline will incur a ten percent (10%) penalty for each 24 hours past the deadline, including weekends.

To be eligible to pass the course, students must write the mid-term, submit a research paper, and submit a simulation debriefing document. Students should contact the instructor immediately if they miss an assignment.

COURSE SCHEDULE, TOPICS, & READING LIST: The schedule is tentative and may change as the need arises.

<table>
<thead>
<tr>
<th>DATE</th>
<th>TOPICS &amp; THEMES</th>
<th>REQUIRED READINGS BEFORE CLASS</th>
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<tbody>
<tr>
<td>Class 1</td>
<td>Introductions, review course outline, assignments, class expectations</td>
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<tr>
<td>Class 2</td>
<td>Sept 15</td>
<td></td>
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<tr>
<td>Governance at Sea from the Ancients to the 20th Century</td>
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<tr>
<td>• Greek, Roman, Nordic, and Chinese conceptions of ocean governance</td>
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<tr>
<td>• Grotius versus the Mercantilists (mare liberum)</td>
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<tr>
<td>• Selden versus Europe (mare clausum)</td>
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<tr>
<td>• Colonialism, Piracy, Slavery / Counter-piracy &amp; -slavery</td>
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<tr>
<td>• Neutrality, war, and commerce at sea into the 20th Century</td>
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<thead>
<tr>
<th>Class 3</th>
<th>Sept 22</th>
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<tbody>
<tr>
<td>Public International Law (Law of the Sea) &amp; UNCLOS</td>
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*Good sources for maritime news, trends, and projects that can help identify a contemporary puzzle to investigate:*
  - [https://www.maritime-executive.com/](https://www.maritime-executive.com/)
  - [https://www.tradewindsnews.com/](https://www.tradewindsnews.com/)
  - [https://www.ics-shipping.org/](https://www.ics-shipping.org/)
  - [https://news.usni.org](https://news.usni.org)
  - [https://www.naval-technology.com/](https://www.naval-technology.com/)
  - [https://www.iied.org/inclusive-blue-economy](https://www.iied.org/inclusive-blue-economy)
  - [https://cruising.org/en/](https://cruising.org/en/)

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<thead>
<tr>
<th>Class 4</th>
<th>Sept 29</th>
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<tbody>
<tr>
<td>Admiralty Law/Private International Maritime Law</td>
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*Types of commercial/cargo vessels:*

*Canadian Admiralty Law:*
  - [https://admiraltylaw.com/](https://admiraltylaw.com/)

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<thead>
<tr>
<th>Class 5</th>
<th>Oct 6</th>
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<tbody>
<tr>
<td>Ocean Governance Institutions/Regimes</td>
<td></td>
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*ITLOS:*
  - [https://www.itlos.org/en](https://www.itlos.org/en)

*IMO:*
  - [https://www.imo.org/en/](https://www.imo.org/en/)

*UNCTAD:*

<table>
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<tr>
<th>Class 6</th>
<th>Nov 3</th>
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<tr>
<td>Ocean Governance Institutions/Regimes</td>
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<tr>
<th>Class 7</th>
<th>Nov 10</th>
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<tr>
<td>Ocean Governance Institutions/Regimes</td>
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<table>
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<tr>
<th>Class 8</th>
<th>Nov 17</th>
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<tbody>
<tr>
<td>Ocean Governance Institutions/Regimes</td>
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**Bo Johnson Theutenberg (1984), “Mare Clausum et Mare Liberum,” *Arctic*, Vol. 37, No. 4: 481-492.**

**Hugo Grotius (1609/2004), *The Free Sea.* (Selected readings will be distributed in Class 1)**

**Martine Julia van Ittersum (2021), “Debating the Free Sea in London, Paris, The Hague and Venice: the publication of John Selden’s *Mare Clausum* (1635) and its diplomatic repercussions in Western Europe,” *History of European Ideas* (online).**


**Dirk Siebels (2021), “Top three take-away lessons**
| Class 6 | Oct 13 | CMF: [https://combinedmaritimeforces.com/](https://combinedmaritimeforces.com/)  
Stable Seas (NGO): [https://stableseas.org/](https://stableseas.org/)  
from the Suez Canal blockage,” *The Conversation* (29 March 2021):  
Class resumes at 4pm to review expectations for student presentations starting next class. |
|---|---|---|
| Class 7 | Oct 20 | Rethinking piracy: how do interventions in the maritime domain shape the intervening actors?  
*Five student presentations on their governance at sea puzzle*  
[https://doi-org.ezproxy.lib.ucalgary.ca/10.1093/ia/iiz099](https://doi-org.ezproxy.lib.ucalgary.ca/10.1093/ia/iiz099)  
| Class 8 | Oct 27 | Mid-Term (1st 90 minutes of class)  
Where are all the fish?  
*Five student presentations on their governance at sea puzzle*  
| Class 9 | Nov 3 | Who owns that ship, and which jurisdiction has jurisdiction?  
*Five student presentations on their governance at sea puzzle*  
and  
| Week of Nov 8-12 | Reading Break | Work on research papers/presentations  
and  
| Class 10 | Nov 17 | Decarbonization and Blue Economy: challenges for governance and growth  
*Five student presentations on their governance at sea puzzle*  
or  
| Class 11 | Nov 24 | Technological change and ocean governance  
*Five student presentations on their governance at sea puzzle*  
or  
| Class 12 | Simulation Day One: Problem, Roles, Procedures, Preparation | Limited background reading will be released on Nov. 24th; details of crisis scenario will be released after Dec. 1st |
| Dec 1 | | |
| Class 13 | Simulation Day Two: Scenario Crisis Management, Debrief | Active class participation |
| Dec 8 | | |
| **Simulation Debrief due** | Monday, Dec. 13 (11:59pm) | Uploaded on D2L/Dropbox |

**INSTRUCTOR GUIDELINES**

Students requiring assistance are encouraged to speak to the instructor during class or office hours. Should you wish to meet outside of office hours, please email to make an appointment. It is to the student’s advantage to keep such appointments.

Email is a common form of communication but it is not always the most effective way of answering student questions. **Always include the course name (INTR 501) in the subject header of your email.** If you cannot make it to office hours, please request a one-on-one meeting outside of these hours. It is imperative that students regularly check their UCalgary email accounts and D2L for course related information and announcements. If you have sent the instructor an email but have not received a reply within 24 hours, please resend.

As a seminar course, students are expected to come to class prepared. This is a heavy reading and participation course and it is imperative to spend time reading and making notes before class rather than relying on quick scans of articles in class. It is highly suggested that students be prepared to participate at times without laptops and other electronics (i.e., there may be times when you’re asked to turn technology off.) No recording of lectures and discussions (audio and/or video) is permitted without prior approval of the instructor, with exceptions of course made in the case of approved accommodations. Please be considerate of others and switch off phones when you enter the classroom. Sending/receiving texts and browsing social media is extremely disruptive to others, especially in a small seminar environment, and your own performance will suffer.

**IMPORTANT POLICIES AND INFORMATION**

**Supporting Documentation and the Use of a Statutory Declaration**

As stated in the University Calendar:

Students may be asked to provide supporting documentation for an exemption/special request. This may include, but is not limited to, a prolonged absence from a course where participation is required, a missed course assessment, a deferred examination, or an appeal. Students are encouraged to submit documentation that will support their situation. Supporting documentation may be dependent on the reason noted in their personal statement/explanation provided to explain their situation. This could be medical certificate/documentation, references, police reports, invitation letter, third party letter of support or a statutory declaration etc. The decision to provide supporting documentation
that best suits the situation is at the discretion of the student. Students cannot be required to provide specific supporting documentation, such as a medical note.

Students can make a Statutory Declaration as their supporting documentation (available at ucalgary.ca/registrar). This requires students to make a declaration in the presence of a Commissioner for Oaths. It demonstrates the importance of honest and accurate information provided and is a legally binding declaration. Several registered Commissioners for Oaths are available to students at no charge, on campus. For a list of locations to access a Commissioner for Oaths, visit ucalgary.ca/registrar.

Falsification of any supporting documentation will be taken very seriously and may result in disciplinary action through the Academic Discipline regulations or the Student Non-Academic Misconduct policy.

This statement is accessible at: https://www.ucalgary.ca/pubs/calendar/current/m-1.html

**Absence From a Mid-term Examination**

Students who are absent from a scheduled term test or quiz for legitimate reasons are responsible for contacting the instructor via email within 48 hours of the missed test to discuss alternative arrangements. A copy of this email may be requested as proof of the attempt to contact the instructor. Any student who fails to do so forfeits the right to a makeup test.

**Deferral of a Final Examination**

Deferral of a final examination can be granted for reasons of illness, domestic affliction, and unforeseen circumstances, as well as to those with three (3) final exams scheduled within a 24-hour period. Deferred final exams will not be granted to those who sit the exam, who have made travel arrangements that conflict with their exam, or who have misread the examination timetable. The decision to allow a deferred final exam rests not with the instructor but with Enrolment Services. Instructors should, however, be notified if you will be absent during the examination. The Application for Deferred Final Exam, deadlines, requirements and submission instructions can be found on the Enrolment Services website at https://www.ucalgary.ca/registrar/exams/deferred-exams.

**Reappraisals**

The University Calendar states that for reappraisals of graded term work:

“A student who feels that a piece of graded term work (term paper, essay, test, etc.) has been unfairly graded, may have the work reappraised as follows. The student shall discuss the work with the instructor **within ten business days** of being notified about the mark or of the item's return to the class. If not satisfied, the student shall take the matter to the head of the department offering the course **within 2 business days of receiving the decision from the instructor**, who will arrange for a reappraisal of the work **within the next ten business days**. The reappraisal will only be considered if the student provides a detailed rationale that outlines where and for what reason an error is suspected.” See https://www.ucalgary.ca/pubs/calendar/current/i-2.html

The University Calendar states that for reappraisal of academic assessments (final grades):
“A student may request a reappraisal of a final grade. The only element that will be considered is the final assessment(s) that makes up the final mark (e.g., final examination, final project, and final paper). The exception is when a grade for a piece of graded term work is made available to students after the last day of classes for the term in which the course is scheduled; that grade may also be considered in a reappraisal of the final grade.”

“A student seeking a reappraisal of a final grade should first attempt to review the final assessment with the department or faculty offering the course. After which the student shall obtain a Reappraisal of Final Grade form from ucalgary.ca/registrar (under Student Forms). The student must indicate exactly what error was made in marking the final assessment and/or in computing the final grade. The reappraisal will only be considered if the student provides a detailed rationale that outlines where and for what reason an error is suspected.”

More information is available at:  https://www.ucalgary.ca/pubs/calendar/current/i-3.html

**University Regulations**

Students are responsible for familiarizing themselves with the University policies found in the Academic Regulations sections of the Calendar at www.ucalgary.ca/pubs/calendar/current/academic-regs.html.

**Student Accommodations**

Students seeking an accommodation based on disability or medical concerns should contact Student Accessibility Services; SAS will process the request and issue letters of accommodation to instructors. For additional information on support services and accommodations for students with disabilities, visit www.ucalgary.ca/access/.

Students who require an accommodation in relation to their coursework based on a protected ground other than disability should communicate this need in writing to their Instructor.

The full policy on Student Accommodations is available at http://www.ucalgary.ca/policies/files/policies/student-accommodation-policy.pdf.

**Plagiarism And Other Forms Of Academic Misconduct**

Academic misconduct in any form (e.g. cheating, plagiarism) is a serious academic offence that can lead to disciplinary probation, suspension or expulsion from the University. Students are expected to be familiar with the standards surrounding academic honesty; these can be found in the University of Calgary calendar at http://www.ucalgary.ca/pubs/calendar/current/k.html. Such offences will be taken seriously and reported immediately, as required by Faculty of Arts policy.

**Required Access to Technology**

Please see the University’s resource page at https://ucalgary.service-ow.com/it?id=kb_article&sys_id=86e7438013753ae06f3afbb2e144b031

**Copyright Legislation**

As stated in the University of Calgary Calendar, Academic Regulations, “students are required to read the University of Calgary policy on Acceptable Use of Material Protected by
Copyright and requirements of the copyright act to ensure they are aware of the consequences of unauthorised sharing of course materials (including instructor notes, electronic versions of textbooks etc.). Students who use material protected by copyright in violation of this policy may be disciplined under the Non-Academic Misconduct Policy.”


**Instructor Intellectual Property**

Course materials created by instructors (including presentations and posted notes, labs, case studies, assignments and exams) remain the intellectual property of the instructor. These materials may NOT be reproduced, redistributed or copied without the explicit consent of the instructor. The posting of course materials to third party websites such as note-sharing sites without permission is prohibited. Sharing of extracts of these course materials with other students enrolled in the course at the same time may be allowed under fair dealing.

**Freedom of Information and Protection of Privacy (FOIP)**

FOIP legislation requires that instructors maintain the confidentiality of student information. In practice, this means that student assignment and tests cannot be left for collection in any public place without the consent of the student. It also means that grades cannot be distributed via email. Final exams are kept by instructors but can be viewed by contacting them or the main office in the Department of Political Science. Any uncollected assignments and tests meant to be returned will be destroyed after six months from the end of term; final examinations are destroyed after one year.

**Evacuation Assembly Points**

In the event of an emergency evacuation from class, students are required to gather in designated assembly points. Please check the list found at www.ucalgary.ca/emergencyplan/assemblypoints and note the assembly point nearest to your classroom.

**Faculty of Arts Program Advising and Student Information Resources**

For program planning and advice, visit the Arts Students’ Centre in Social Sciences 102, call 403-220-3580 or email artsads@ucalgary.ca. You can also visit arts.ucalgary.ca/advising for program assistance.

For registration (add/drop/swap), paying fees and assistance with your Student Centre, contact Enrolment Services at (403) 210-ROCK [7625] or visit their office in the MacKimmie Tower, MT 116.

**Important Contact Information**

Campus Security and Safewalk (24 hours a day/7 days a week/365 days a year)

Phone: 403-220-5333

Faculty of Arts Undergraduate Students’ Union Representatives

Phone: 403-220-6551

Email: arts1@su.ucalgary.ca, arts2@su.ucalgary.ca, arts3@su.ucalgary.ca, arts4@su.ucalgary.ca
Students’ Union URL:  www.su.ucalgary.ca

Graduate Students’ Association
   Phone: 403-220-5997
   Email:  askgsa@ucalgary.ca
   URL:  www.ucalgary.ca/gsa

Student Ombudsman
   Phone: 403-220-6420
   Email:  ombuds@ucalgary.ca

**Campus Mental Health Resources**

The University of Calgary recognizes the pivotal role that student mental health plays in physical health, social connectedness and academic success, and aspires to create a caring and supportive campus community where individuals can freely talk about mental health and receive supports when needed. We encourage you to explore the excellent mental health resources available throughout the university community, such as counselling, self-help resources, peer support or skills-building available through the following resources:

*SU Wellness Centre:* http://www.ucalgary.ca/wellnesscentre/

*Student Wellness Services:*
https://www.ucalgary.ca/wellness-services/services/mental-health-services

*Campus Mental Health Strategy website:* https://www.ucalgary.ca/mentalhealth/.